

# St Kieran's Primary School Safeguarding Plan 2026



Version 2

Last updated: June 2026

## Our Safeguarding Commitment

As an agency of the Archdiocese of Brisbane, we have a zero tolerance for all forms of abuse and are committed to safeguarding everyone involved in its activities, ministries, and services. The safety and wellbeing of children and adults-at-risk is paramount.

## Accessibility



Brisbane Catholic Education is committed to providing accessible services to people from all culturally and linguistically diverse backgrounds. If you have difficulty understanding this document, you can contact Translating and Interpreting Service National on 13 14 50 to arrange for an interpreter to translate it for you.

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## Attributions

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**Cover:** Brisbane Catholic Education, St Kieran's Primary School, 2026

**Page 4:** As above

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## Acknowledgement of Country

Brisbane Catholic Education acknowledges the Traditional Custodians of the lands on which our schools and offices stand. We honour the enduring relationship with Country, the lands, waters and skies that have been cared for through wisdom, responsibility and love for tens of thousands of years by First Nations peoples. We extend our deep respect to Elders past and present, and to Aboriginal and Torres Strait Islander peoples who continue to nurture culture, community and identity across generations.

We give thanks for the rich cultures, Spiritualities and knowledges that First Nations peoples share with us. These ways of knowing, being and doing continue to shape our understanding of community, justice and care for one another and for creation.

As a Catholic education community, we commit to embedding cultural safety in our school so that Aboriginal and Torres Strait Islander children, families and staff are seen, respected and affirmed, and so that no one experiences harm, exclusion or silence because of culture or identity.

Cultural safety calls us to listen deeply, to reflect honestly on our histories, and to walk together in humility and courage. It asks us to ensure our classrooms, relationships, policies and practices uphold dignity, belonging and justice for all.

May we continue to walk gently and respectfully together, learning from First Nations peoples and from one another, so that our school is a place of welcome, truth-telling and hope.

May we be one in land, one in Spirit, one in Faith, united in God's love, committed to justice, and faithful to the responsibility entrusted to us as educators of this land.

# Introduction

**Because wherever a child or vulnerable person is safe, there you serve and honour Christ.**

Pope Francis written address to the Pontifical Commission for the Protection of Minors' plenary assembly in Rome March 24-28, 2025.



St Kieran's Primary School, Brighton is committed to creating environments where children and young people feel protected, valued, and heard. Safeguarding is a shared responsibility, and every child has the right to grow and thrive free from harm.

We are guided by our Christian Catholic Tradition and the teachings of Jesus Christ who advocated for the protection of children and the marginalised. Our mission to teach, challenge and transform through our educational endeavours is actioned by Catholic Social Teaching, as part of the Archdiocese of Brisbane.

The Queensland Government recently introduced new Child Safe Standards. These Standards clearly outline what child safe organisations must do to create environments where children are protected, respected and able to speak up. They focus on building safe, welcoming cultures, hearing and valuing children's voices, working closely with families, celebrating diversity, making sure the right people work with children, responding quickly to concerns, and always looking for ways to improve safety.

Throughout 2026, our school will review its compliance against the new Child Safe Standards using a phased approach in line with Queensland Family and Child Commission guidelines. We will review, self-assess and report against selected Standards each term, building towards full implementation and continuous improvement across all Standards by the end of the year. This staged process allows St Kieran's Primary School to embed the Standards meaningfully and ensure our practices reflect the needs, voices and safety of our students.

As a Catholic school within the Archdiocese of Brisbane, we honour the Archdiocesan Safeguarding Commitment and uphold the values of Catholic education in our safeguarding practices.

This School Safeguarding Plan is developed in consultation with students, families, and employees, and is contextualised to our local school environment. It reflects our commitment to continuous improvement, cultural safety, and child-centred practice, and is supported by both Brisbane Catholic Education policies and procedures and school-specific safeguarding actions. Further Information about BCE wide practices can be accessed [here](#).

For more information or to request accessible formats, please contact the school Principal.

**The Archdiocese has zero tolerance for all forms of abuse and is committed to safeguarding everyone involved in its activities, ministries, and services. The safety and wellbeing of children and adults-at-risk is paramount.**

# The Child Safe Standards



## Standard 1: Leadership and Culture

Child safety and wellbeing is embedded in the entity's organisational leadership, governance, and culture.



## Standard 2: Voice of children

Children are informed about their rights, participate in decisions affecting them and are taken seriously.



## Standard 3: Family and community

Families and communities are informed and involved in promoting child safety and wellbeing.



## Standard 4: Equity and diversity

Equity is upheld and diverse needs respected in policy and practice.



## Standard 5: People

People working with children are suitable and supported to reflect child safety and wellbeing values in practice.



## Standard 6: Complaints management

Processes to respond to complaints and concerns are child-focused.



## Standard 7: Knowledge and skills

Staff and volunteers of the entity are equipped with the knowledge, skills, and awareness to keep children safe through ongoing education and training.



## Standard 8: Physical and online environments

Physical and online environments promote safety and wellbeing and minimise the opportunity for children to be harmed.



## Standard 9: Continuous improvement

Implementation of the Child Safe Standards is regularly reviewed and improved.



## Standard 10: Policies and procedures

Policies and procedures document how the entity is safe for children.



## Universal Principle

Requires child safe entities to provide an environment that promotes and upholds the right to cultural safety.

## Safeguarding Focus Areas

The 10 standards are grouped under four key focus areas:



# The Universal Principle

Ensuring cultural safety through the Universal Principle is essential for Aboriginal and Torres Strait Islander students and families.



While the Principle intentionally focuses on First Nations children, the cultural safety indicators which make up the Principle are designed to adopt a proactive and comprehensive approach to safeguarding, ensuring that policies, and practices are inclusive for all children, particularly those who may be marginalised or vulnerable. The Universal Principle is embedded within all 10 Standards.

## Cultural Safety Indicators

- 1 Transformational unlearning** – Organisations must challenge unconscious bias, racism, and discrimination within their structures and workforce.
- 2 Negotiating values, motivations, and paradigm** – Policies and programs should be co-designed with Aboriginal and Torres Strait Islander communities to reflect their perspectives on child safety.
- 3 Prioritising social and emotional wellbeing and health** – A holistic, strengths-based approach must be adopted to support the wellbeing of Aboriginal and Torres Strait Islander children, staff, and families.
- 4 Sharing power and decision-making** – Decision-making processes should be led or co-led by Aboriginal and Torres Strait Islander peoples to ensure genuine partnerships.
- 5 Sharing resources** – Organisations should dedicate resources to Aboriginal and Torres Strait Islander led initiatives, research, and governance mechanisms, where appropriate.
- 6 Creating a strategic enabling environment** – Leadership must set clear priorities and accountability structures ensure cultural safety into daily operations.
- 7 Operating on Aboriginal and Torres Strait Islander terms of reference** – Service delivery to Aboriginal and Torres Strait Islander children should be grounded in Aboriginal and Torres Strait Islander knowledge systems and self-determination principles.
- 8 Accountability and continuous quality improvement** – Progress should be measured using Aboriginal and Torres Strait Islander-defined success indicators, ensuring sustained improvement.

## The Cultural Capability Framework

This framework enables Brisbane Catholic Education to develop a workforce grounded in Aboriginal and Torres Strait Islander cultural humility, enabling responsive and innovative practices that contribute to Reconciliation. The Cultural Capability Framework and Molum Sabe assists our workforce to critically reflect on individual and organisational practices and develop effective practices across four cultural standards:



### Teaching

Culturally responsive teachers and education professionals create the conditions for respectful relationships with Aboriginal and Torres Strait Islander peoples, and learning of knowledges, identities, cultures and languages.



### Relationships

We develop relationships and connections with Aboriginal and Torres Strait Islander employees, students, families and communities to build and sustain inclusive and culturally safe practices and environments.



### Environment

We establish an inclusive and culturally safe environment, where Aboriginal and Torres Strait Islander employees, students, families and communities feel a sense of belonging and connection.



### Leadership

All employees are accountable for building and sustaining inclusive and culturally safe practices and environments with Aboriginal and Torres Strait Islander employees, students, families, and communities. Leaders have additional responsibilities to articulate a clear vision and provide ongoing cultural capability development opportunities for employees.

# Standard 1: Leadership and Culture

Child safety and wellbeing is embedded in the entity's organisational leadership, governance, and culture<sup>1</sup>



## Brisbane Catholic Education's commitment to Standard 1

At BCE, student safety is central to how we plan, think and act, shaping a safeguarding culture that protects their safety and wellbeing. We use a whole of organisation approach; led by strong leadership, embedded in practice and supported through shared responsibility. Clear policies, codes of conduct, Student Protection Processes and risk management plans set behavioural expectations and guide how we keep children safe. Our Safeguarding Policy aligns with the Archdiocese of Brisbane Safeguarding Framework and is available on our website. Leaders are accountable for ensuring these requirements are followed and continually improved. Safeguarding is a system critical foundation of the BCE Strategic Plan 2025–2027 and an identified enterprise risk, monitored through regular monitoring, internal audits and escalation pathways. Governance transparency is reinforced through quarterly reporting to the BCE Executive Team, Safeguarding Committee and Catholic Education Council, including assessments of practice effectiveness and improvement progress. We take a strong stand against discrimination, bias or harm toward any child and are committed to cultural safety for Aboriginal and Torres Strait Islander peoples.

## What Standard 1 looks like at our school:

At St Kieran's Primary School, we are committed to Standard 1: Leadership and Culture. This standard focuses on ensuring that child safety and wellbeing are embedded in the school's leadership, governance, and culture. We achieve this through a whole-of-school approach, where every leader and staff member is responsible for creating a safe and supportive environment for all students. Our policies, procedures, and practices are designed to protect and promote the safety and wellbeing of our students, and we regularly review and improve these to ensure they remain effective and relevant. We also foster a culture of transparency and accountability, where leaders and staff are held responsible for their actions and decisions, and where students are encouraged to speak up if they have concerns or experiences.

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<sup>1</sup> Alignment with National Catholic Safeguarding Standard (NCSS): Standard 1: Committed Leadership Governance and Culture | Working with Children (Risk Management and Screening) Regulation 2020 (Qld), Schedule 1, Section 2(1), (2)(a) and (2)(b) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s 6 (1), (2) and s9 (e)

# Standard 2: Voice of children

Children are informed about their rights, participate in decisions affecting them and are taken seriously<sup>2</sup>



## Brisbane Catholic Education's commitment to Standard 2

We strive to create a culture where every child feels safe, heard and confident to share their ideas or concerns. Our employees and volunteers are supported to engage respectfully with students, listen carefully, and respond to their immediate needs. BCE's school safeguarding storybooks and animation series help explain our policies, processes and key safeguarding concepts to students in age appropriate ways. We also support schools to deliver Consent and Respectful Relationships Education so students understand their rights, identify trusted adults, and build positive, healthy and respectful relationships. Each year, students across all BCE schools are invited to share their views through the *Tell Them From Me* survey. This feedback helps us understand how students are feeling, their concerns and how we can strengthen safety and support in our schools. Our Student Voice Program gives students a platform to contribute to BCE wide decisions affecting their safety, wellbeing and learning. Our Archdiocesan First Nations Student Representative Council and our Aboriginal and Torres Strait Islander Education Team help co-design culturally safe policies and practices.

## What Standard 2 looks like at our school:

Students at St Kieran's learn about their rights to safety and their responsibilities through the HPE curriculum, General Capabilities, The Resilience Project (TRP), and Friendology. Learning explicitly explores respect, boundaries, consent, inclusion, help-seeking, and positive relationships. These concepts are revisited at developmentally appropriate stages to deepen understanding as students mature. Safeguarding education is reinforced across all year levels and strengthened through partnerships with families via P&F meetings, newsletters, and school communication channels.

St Kieran's is committed to ensuring safeguarding education is accessible to all students. Intentional adjustments are made for students living with disability and those with additional learning needs to support understanding and participation. Dedicated wellbeing spaces such as Hang 10 provide a calm, positive, and supportive environment where students can connect, regulate, and recharge during eating breaks or as part of planned movement breaks. Our vegetable garden also offers a nurturing space that supports student wellbeing, engagement, and connection.

St Kieran's school environment promotes safety, belonging, and student voice. Signage and displays throughout the school communicate student rights, expected behaviours, and help-seeking pathways in child-friendly language. The recently upgraded library was designed with student input, fostering a sense of ownership, connection, and safety. Student voice is further strengthened through Senior Ministry Voice initiatives and student safety surveys, which provide valuable feedback on students' experiences and wellbeing.

Students are explicitly taught who the Student Protection Contacts (SPCs) are and how to access child-safe reporting pathways. This learning is supported through safeguarding storybooks, classroom discussions, assemblies, and regular visits from the Guidance Counsellor. Students are encouraged to identify trusted adults, understand how to seek help, and know what happens when concerns are raised.

Staff maintain a visible and proactive presence during playground supervision, recognising safeguarding as more than risk management. They monitor peer interactions, support inclusive play, model respectful relationships, and intervene early when concerns arise.

Risk assessments are integral to maintaining student safety at St Kieran's. Excursions, camps, and school events include safeguarding considerations, with pre-activity briefings provided to staff and volunteers. These processes include guidance on responding to disclosures or incidents and consideration of individual student needs and circumstances.

<sup>2</sup> Alignment with National Catholic Safeguarding Standards: Standard 2 Children and Adults Are Safe, Informed and Participate | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(8) (a) (ii) | Education (Accreditation of Non-state schools) Regulation (Qld) 2017 s 16(4) (a)-(b)

# Standard 3: Family and community

Families and communities are informed and involved in promoting child safety and wellbeing<sup>3</sup>



## Brisbane Catholic Education's commitment to Standard 3

Student safety, wellbeing and learning are best supported when families and schools work together and share responsibility for protecting students. At BCE, we believe informed and engaged families and communities are essential to creating safe learning environments. We support schools to partner with families in ways that are consistent, respectful, culturally safe and shaped by local needs. We also make sure families and community members have clear, accessible information about our safeguarding approach and how to raise concerns. Each year, parents and caregivers share their perspectives through the *Tell Them From Me* Parent Survey. This feedback helps BCE understand family experiences and concerns, guiding improvements that make our schools safer and more supportive for students.

## What Standard 3 looks like at our school:

At St Kieran's, families are recognised as valued partners in their child's learning, wellbeing and sense of belonging. We actively invite families to participate in planning and decision-making processes that affect their child, including personalised learning plans, behaviour support planning, re-entry meetings following absences, and safety and wellbeing planning where required. Meetings are scheduled to ensure that partnership is responsive to individual circumstances rather than limited to a single pathway.

When working with Aboriginal and Torres Strait Islander families, St Kieran's recognises that important decisions may involve extended family members, Elders, trusted kin or community representatives. Staff intentionally seek to understand who families would like involved in conversations and decision-making and create space for those voices to be heard and respected. Our enrolment and transition processes are designed to be family-led, culturally responsive and relational, creating welcoming, unhurried and culturally safe opportunities to connect. This includes beginning important conversations and community gatherings with an Acknowledgement of Country where appropriate, using our recently installed yarnning-style, and inviting families to include trusted family and community members throughout the process.

A key example of this commitment is our highly regarded Prep transition program, *Chatting Children*, which operates throughout Semester 2 each year. The program provides multiple opportunities for children and their families to become familiar with the school environment, build relationships with staff and other families, and develop confidence as they prepare to commence their schooling journey. Through this supportive and relational approach, children and families are welcomed into the St Kieran's community and are supported to feel a strong sense of connection and belonging from the outset.

St Kieran's creates regular, informal opportunities for connection through community events that strengthen relationships between families, staff and students. A highlight of the school calendar is our annual Welcome BBQ, proudly supported by the Parents and Friends (P&F) Committee. Held at the beginning of each school year, this event provides an important opportunity for new and existing families to connect with one another, build relationships and develop a sense of belonging within the school community from the outset. Additional events such as community mornings and classroom open days further support these connections and provide opportunities for meaningful conversations. Student safety, wellbeing and cultural safety are embedded within these interactions through regular check-ins, the visibility and accessibility of school leadership, and the sharing of expectations and supports in ways that feel relational and authentic rather than solely reliant on formal policies and procedures.

Our commitment to supporting families extends beyond the classroom through the St Kieran's Pastoral Parent Pantry. This valued initiative provides practical and compassionate support to families during times of need, whether they are experiencing health challenges, welcoming a new family member, or simply requiring encouragement and care from the school community. Sustained through the generosity of our school tuckshop and managed in partnership with a dedicated group of parent volunteers, the Pantry reflects the strong culture of care, connection and service that exists within our community. Together, these practices ensure that families feel welcomed, respected, supported and empowered as active partners in their child's educational journey.

<sup>3</sup> Alignment with National Catholic Safeguarding Standards: Standard 3 Partnering With Families Carers And Communities | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(8) (a) (ii) | Education (Accreditation of Non-state schools) Regulation (Qld) 2017 s 16(4) (a)-(b)

# Standard 4: Equity and diversity

Equity is upheld and diverse needs respected in policy and practice<sup>4</sup>



## Brisbane Catholic Education's commitment to Standard 4

Every student deserves to flourish and has the right to learn in a safe, supportive and inclusive environment, free from discrimination, bullying and harassment. BCE supports all students, regardless of background, identity or ability, to access and fully participate in their learning. We embed equity at the heart of our culture through the Student Diversity and Inclusion Policy, the Student Wellbeing Policy and the Queensland Catholic Education Council's Inclusive Practice in Catholic Schools. We expect school practices to reflect each child's circumstances and needs, and to prioritise culturally safe, trauma informed approaches in planning, communication and engagement. The Engage Student Support System and the Multi Tiered System of Supports (MTSS) help schools provide a student centred, comprehensive continuum of support. These systems enable collaborative, targeted and personalised assistance for diverse learners. We also provide children with opportunities to learn about different cultures, people and communities through the Aboriginal and Torres Strait Islander Histories and Cultures Cross Curriculum Priority and the Australian Curriculum.

## What Standard 4 looks like at our school:

At St Kieran's, we are committed to creating a safe, inclusive, culturally responsive and trauma-informed environment where every student is known, valued and supported. We recognise that each child's experiences, strengths, identity and circumstances are unique, and we intentionally consider these factors when responding to learning, wellbeing and behaviour needs. Rather than applying a uniform approach, routines, expectations and supports are adjusted, either temporarily or long-term, to meet students where they are and provide the conditions they need to thrive.

These adjustments are documented through individual support plans where appropriate and are regularly reviewed in partnership with students, families, staff and external agencies, with parental consent. Students are provided with age-appropriate opportunities to contribute to decisions that affect them, ensuring their voices are heard and valued. Through this collaborative approach, St Kieran's reinforces its commitment to individualised support that promotes student safety, wellbeing, engagement and success.

For Aboriginal and Torres Strait Islander students and families, cultural safety is embedded within our practices and relationships. We acknowledge the important role of family, Elders and community in decision-making and ensure this is reflected in how meetings are structured, who is invited to participate and how wellbeing and safety conversations are conducted. Staff actively seek and respond to feedback from Aboriginal and Torres Strait Islander students, families and community members to strengthen our practices and inform continuous improvement. This work is supported through our Reconciliation Action Plan, our safeguarding initiatives, and our ongoing partnership with the Brisbane Catholic Education Office Aboriginal and Torres Strait Islander Education Team and local community members.

Each Aboriginal and Torres Strait Islander student has access to trusted adults and culturally safe opportunities to share their perspectives through wellbeing conversations, yarning approaches and regular check-ins. Support plans are developed in partnership with families and carers and consider each student's cultural identity, strengths, learning needs and wellbeing requirements. We believe that students experience greater success when their culture, voice and community connections are recognised and respected.

At St Kieran's, our Behaviour Support Plan is aligned with a Multi-Tiered System of Supports (MTSS), ensuring that wellbeing and behaviour responses are provided through a continuum of universal, targeted and individualised supports. This framework enables us to create learning environments that are inclusive, respectful and safe while upholding the dignity of every child. Regular support planning meetings bring together key staff members to align adjustments, clarify responsibilities, monitor progress and ensure a coordinated response for students with diverse needs and experiences.

Our leadership team regularly review student protection, behaviour, wellbeing and attendance data to identify emerging trends, patterns and areas requiring additional support. We use this information to reflect on incidents, evaluate the effectiveness of processes and implement strategies that reduce the likelihood of future harm while improving outcomes for all students. This ongoing analysis supports evidence-informed decision-making and strengthens our capacity to respond proactively to student needs.

<sup>4</sup> Alignment with National Catholic Safeguarding Standards: Standard 4 Equity Is Promoted And Diversity Is Respected | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(3) (a) (ii) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s 11, s 15 (a)

## Standard 5: People

People working with children are suitable and supported to reflect child safety and wellbeing values in practice<sup>5</sup>



## Brisbane Catholic Education's commitment to Standard 5

BCE supports schools to ensure that everyone working or volunteering with students is suitable, safe and capable of upholding child safety and wellbeing. Our recruitment and screening processes embed safeguarding at every stage, from role design and advertising through to interviews, reference checks, onboarding and performance development. The Employee and Volunteer Screening Procedure includes a role risk matrix, Blue Card screening requirements and clearly defined responsibilities. These help leaders identify potential risks to student safety and wellbeing and respond appropriately. BCE's Human Resource Information System, Ignite, operationalises these procedures and helps employees monitor and maintain their safeguarding screening requirements. Our Procurement Procedure requires all external providers engaging with BCE offices or schools to be child safe and compliant with relevant legislation. The Risk Management Framework guides how we monitor safeguarding practices in schools through established quality control mechanisms. These processes ensure schools can safely engage employees, volunteers and third parties, with appropriate oversight, training and supervision in place before any child related work occurs.

## What Standard 5 looks like at our school:

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<sup>5</sup> Alignment with National Catholic Safeguarding Standards: Standard 5 Robust Human Resource Management | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(8)(b) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s 15 (b)



## Brisbane Catholic Education's commitment to Standard 6

## What Standard 6 looks like at our school:

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**St Kieran's Primary School | Safeguarding Plan 2026**

BCE builds a confident, capable and culturally aware workforce committed to children's safety and wellbeing. Our Mandatory Safeguarding Training Framework sets clear onboarding and refresher requirements for all employees. Every year, BCE employees complete online student protection training covering indicators of child harm, grooming behaviours, how to respond to disclosures and mandatory reporting requirements. School staff also participate in additional face to face training each term on topics related to student safety and wellbeing. Staff who serve as Student Protection Contacts (SPCs) receive advanced training in managing disclosures and supporting colleagues to keep students safe. Volunteers and third party providers complete mandatory safeguarding onboarding before commencing any child related work, along with annual refreshers recorded in school registers in line with the Volunteer Policy and Procedure and Third Party Safeguarding Guidelines. BCE has developed a Cultural Learning Plan and Cultural Capability Framework to strengthen cultural competency and responsiveness, promote cultural safety and BCE's Ngutana-Lui Centre provides curriculum-aligned cultural learning for students and staff. All employee training is tracked through BCE's Learning Management System (iLearn), which issues automated reminders and provides compliance reports to managers.

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**St Kieran's Primary School | Safeguarding Plan 2026**



## Brisbane Catholic Education's commitment to Standard 8

## What Standard 8 looks like at our school:

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<sup>8</sup> Alignment with National Catholic Safeguarding Standards: Standard 8 Safe Physical And Online Environments | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s 18 (1) s19

# Standard 9: Continuous improvement

Implementation of the Child Safe Standards is regularly reviewed and improved<sup>9</sup>



## Brisbane Catholic Education's commitment to Standard 9

BCE is committed to continual review, learning and strengthening of safeguarding practice across both system and school levels. Ongoing improvement ensures our policies, frameworks and practices evolve in response to emerging issues, data and feedback, and remain effective in preventing harm and promoting wellbeing. System wide reviews are carried out by the Assurance Team, Risk and Compliance Team and through school accreditation processes. These reviews assess the effectiveness of safeguarding measures and identify opportunities to strengthen practice. Critical incidents also trigger structured post incident reviews to identify risks, evaluate responses and enhance wellbeing supports for students and employees. Governance committees, including Safeguarding, Risk and Assurance, and People and Safety, monitor trends and support system wide improvements. Schools are supported to monitor their own safeguarding indicators, such as Blue Card compliance, attendance, bullying and wellbeing data, enabling a local cycle of review, reflection and continuous improvement.

## What Standard 9 looks like at our school:

At St Kieran's Primary School, we are committed to continuous improvement of our safeguarding practice. We regularly review and improve our policies, frameworks and practices to ensure they are effective in preventing harm and promoting wellbeing. We use a variety of methods to gather feedback and data, including system wide reviews, school accreditation processes, and post incident reviews. Our governance committees, including Safeguarding, Risk and Assurance, and People and Safety, monitor trends and support system wide improvements. We also support our schools to monitor their own safeguarding indicators, such as Blue Card compliance, attendance, bullying and wellbeing data, enabling a local cycle of review, reflection and continuous improvement.

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<sup>9</sup> Alignment with National Catholic Safeguarding Standards: Standard 9 Continuous Improvement | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) sch 1 s 2(6)(a) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld) s20

# Standard 10: Policy and procedures

Policies and procedures document how the entity is safe for children<sup>10</sup>



## Brisbane Catholic Education's commitment to Standard 10

The Archdiocese of Brisbane Safeguarding Framework guides safeguarding practice across all Catholic entities, including BCE. The BCE Safeguarding Policy sits within this framework and is supported by a range of policies, procedures and guidelines designed to protect student safety and wellbeing. Under the BCE Policy Governance Framework, all policies are reviewed at least every three years through consultation, governance checks and formal approval. This ensures they remain current, reflect best practice and continue to support student safety, wellbeing and cultural safety. Consultation ensures policies reflect lived experience and meet the diverse needs of school communities. BCE is also working to make policies easier to understand and use, including creating child friendly resources. Policies and procedures are accessible to students, families, volunteers and third parties through BCE and school websites, and are available internally to employees through Spire. Safeguarding responsibilities are embedded in the BCE Leadership Capability Framework, ensuring leaders consistently communicate, model and apply policy requirements.

## What Standard 10 looks like at our school:

St Kieran's Primary School prioritises effective communication and consultation with key stakeholders to ensure the consistent implementation and understanding of policies, procedures, and guidelines related to student safety and wellbeing. From the point of enrolment, families are informed through comprehensive parent information sessions and detailed welcome packs, establishing a clear foundation of expectations and shared responsibility.

Ongoing communication is maintained through regular dissemination of relevant policies and updates via the school newsletter and online platforms, ensuring accessibility and transparency. Opportunities for consultation and feedback are embedded through multiple channels, most notably the Parents and Friends (P&F) Committee, which provides a structured forum for gathering parent perspectives and, in turn, insights into student experiences of safety and wellbeing. Targeted information sessions are also conducted to familiarise parents with key school programs and their implementation, enabling meaningful engagement and dialogue.

Additionally, students are empowered to share their perspectives with prospective families, reinforcing the school's commitment to a safe and supportive environment. Any adjustments to policy or procedure in response to system-level directives are communicated promptly to the parent community, and the school actively collaborates with cluster schools to review and strengthen practices, ensuring the highest standards of student safety and wellbeing are upheld.

Students at St Kieran's Primary School are regularly consulted by staff regarding their perceptions of safety and wellbeing, ensuring that student voice remains central to school practices. These check-ins are embedded within Health units of work and are further supported through targeted interactions with members of the Student Support Team. The Student Wellbeing Officer plays a key role in prioritising student safety, working closely with individuals and groups of students who may be experiencing challenges with social interactions. Evidence-based programs, such as Drumbeat, are implemented to promote positive relationships and support safe learning and play choices. In addition, student wellbeing and behaviour data, including Engage data, is reviewed in consultation with staff on a monthly basis. This structured approach enables the school to monitor trends, identify emerging needs, and determine whether tiered interventions are required to support individual students or cohorts, ensuring a proactive and responsive approach to student wellbeing.

<sup>10</sup> Alignment with National Catholic Safeguarding Standards (NCSS): Standard 10 Policies And Procedures Support The Safety Of Children And Adults | Working with Children (Risk Management and Screening) Regulation 2020 (Qld) s 2 (3-6) | Education (Accreditation of Non-State Schools) Regulation 2017 (Qld)

